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(Please scan this QR Code to view the Addendum to DRHP)



RAKSAN TRANSFORMERS LIMITED
(Formerly known as Raksan Transformers Private Limited)
CIN: U31103DL1995PLC184910

Our Company was originally incorporated as a Private Limited Company under the provisions of the Companies Act, 1956, in the name and style of "Raksan Transformers Private Limited", pursuant to a Certificate of Incorporation dated July 21, 1995, issued by the Registrar of Companies, Punjab, Himachal Pradesh & Chandigarh, bearing CIN: U31103PB1995PTC016812. Subsequently, pursuant to a Special Resolution passed at the Extra-Ordinary General Meeting held on January 30, 2008, our Company shifted its registered office from the State of Punjab to the National Capital Territory of Delhi, with effect from October 15, 2008, and consequently, the CIN of our Company was changed to U31103DL1995PTC184910. Further, pursuant to a Special Resolution passed by the Shareholders at the Extra-Ordinary General Meeting held on March 26, 2025, our Company was converted into a Public Limited Company and the name of our Company was changed from "Raksan Transformers Private Limited" to "Raksan Transformers Limited". A fresh Certificate of Incorporation dated May 14, 2025 was issued by the Registrar of Companies, Central Processing Centre, Manesar, bearing CIN: U31103DL1995PLC184910.

Registered Office: Shop No. 16, Local Shopping Centre-3, Sector-8, Rohini, North Delhi, New Delhi, Delhi, India, 110085;

Corporate Office: Plot No 1675-76-77, HSIIDC Industrial Estate, Rai, P.S. Rai, Sonipat, Sonipat, Haryana, India, 131029

Tel No: +91 8199946599; **E-mail:** cs@raksantransformers.com; **Website:** www.raksantransformers.com

Contact Person: Mukesh Sharma, Company Secretary & Compliance Officer

Promoters of our Company: Sanjeev Kanda, Dievam Singh Kanda and Renu Kanda

ADDENDUM TO THE DRAFT RED HERRING PROSPECTUS DATED SEPTEMBER 30, 2025: NOTICE TO THE INVESTORS ("THE ADDENDUM")

INITIAL PUBLIC OFFER OF UPTO 55,12,800 EQUITY SHARES OF FACE VALUE OF ₹10/- EACH (THE "EQUITY SHARES") OF RAKSAN TRANSFORMERS LIMITED ("OUR COMPANY" OR "THE ISSUER") AT AN OFFER PRICE OF ₹[•] PER EQUITY SHARE (INCLUDING SHARE PREMIUM OF ₹[•] PER EQUITY SHARE) FOR CASH, AGGREGATING UP TO ₹[•] LAKHS ("PUBLIC OFFER") COMPRISING OF A FRESH ISSUE OF 44,12,800 EQUITY SHARES AGGREGATING TO ₹ [•] LAKHS (THE "FRESH ISSUE") AND AN OFFER FOR SALE OF 11,00,000 EQUITY SHARES BY THE PROMOTER SELLING SHAREHOLDERS ("OFFER FOR SALE") AGGREGATING TO ₹ [•] LAKHS COMPRISING; 11,00,000 EQUITY SHARES AGGREGATING UP TO ₹[•] LAKHS BY SANJEEV KANDA (REFERRED AS "PROMOTER SELLING SHAREHOLDER") OUT OF WHICH [•] EQUITY SHARES OF FACE VALUE OF ₹10 EACH, AT AN OFFER PRICE OF ₹[•] PER EQUITY SHARE FOR CASH, AGGREGATING ₹[•] LAKHS WILL BE RESERVED FOR SUBSCRIPTION BY THE MARKET MAKER TO THE OFFER (THE "MARKET MAKER RESERVATION PORTION"). THE PUBLIC OFFER LESS MARKET MAKER RESERVATION PORTION I.E. OFFER OF [•] EQUITY SHARES OF FACE VALUE OF ₹10 EACH, AT AN OFFER PRICE OF ₹[•] PER EQUITY SHARE FOR CASH, AGGREGATING UPTO ₹ [•] LAKHS IS HEREIN AFTER REFERRED TO AS THE "NET OFFER". THE PUBLIC OFFER AND NET OFFER WILL CONSTITUTE 26.39% AND [•] % RESPECTIVELY OF THE POST- OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY.

Potential Bidders may note the following:

1. The Chapter titled "Definitions and Abbreviations" beginning on page 1 of the Draft Red Herring Prospectus has been updated;
2. The Chapter titled "Summary of Draft Red Herring Prospectus" beginning on page 22 of the Draft Red Herring Prospectus has been updated;
3. The Chapter titled "Risk Factors" beginning on page 29 of the Draft Red Herring Prospectus has been updated;
4. The Chapter titled "The Offer" beginning on page 54 of the Draft Red Herring Prospectus has been updated;
5. The Chapter titled "General Information" beginning on page 61 of the Draft Red Herring Prospectus has been updated;
6. The Chapter titled "Capital Structure" beginning on page 72 of the Draft Red Herring Prospectus has been updated;
7. The Chapter titled "Objects of the Offer" beginning on page 89 of the Draft Red Herring Prospectus has been updated;
8. The Chapter titled "Our Management" beginning on page 150 of the Draft Red Herring Prospectus has been updated;
9. The Chapter titled "Our Promoters & Promoter Group" beginning on page 163 of the Draft Red Herring Prospectus has been updated;
10. The Chapter titled "Outstanding Litigation & Material Developments" beginning on page 229 of the Draft Red Herring Prospectus has been updated;
11. The Chapter titled "Other Regulatory and Statutory Disclosures" beginning on page 242 of the Draft Red Herring Prospectus has been updated;
12. The Chapter titled "Material Contracts and Documents for Inspection" beginning on page 309 of the Draft Red Herring Prospectus has been updated;
13. The Chapter titled "Declaration" beginning on page 310 of the Draft Red Herring Prospectus has been updated;
14. The Chapter titled "Declaration by Selling Shareholders" beginning on page 317 of the Draft Red Herring Prospectus has been updated;

Please note that all other details in, and updates to the Red Herring Prospectus/ Prospectus with respect to issue price and/or other relevant details will be carried out in the Red Herring Prospectus, as and when filed with ROC, SEBI and the Stock Exchange.

The above is to be read in conjunction with the Draft Red Herring Prospectus and accordingly their references in the Draft Red Herring Prospectus stand amended pursuant to this Addendum. Please note that the changes pursuant to this Addendum will be appropriately included in the Red Herring Prospectus/ Prospectus, as and when filed with the RoC, the SEBI and the Stock Exchanges. All capitalized terms used in this Addendum shall, unless the context otherwise requires, have the meaning ascribed to them in the Draft Red Herring Prospectus.

On behalf of Raksan Transformers Limited



Sd/-

Place: Haryana

Mukesh Sharma

Date: December 13, 2025

Company Secretary & Compliance Officer

BOOK RUNNING LEAD MANAGER TO THE ISSUE		REGISTRAR TO THE ISSUE	
		 Bigshare Services Pvt. Ltd.	
HEM SECURITIES LIMITED Address: 904, A Wing, Naman Midtown, Senapati Bapat Marg, Elphinstone Road, Lower Parel, Mumbai-400013, Maharashtra, India. Tel. No.: +91- 22- 4906 0000; Email: ib@hemsecurities.com Investor Grievance Email: redressal@hemsecurities.com Website: www.hemsecurities.com Contact Person: Sourabh Garg SEBI Registration Number: INM000010981 CIN: U67120RJ1995PLC010390		BIGSHARE SERVICES PRIVATE LIMITED Address: S6-2, 6th Floor, Pinnacle Business Park, next to Ahura Centre, Mahakali Caves Road, Andheri (East) Mumbai – 400093, India. Telephone: +91 22 6263 8200 Facsimile: +91 22 6263 8299 Email: ipo@bigshareonline.com Investor Grievance Email: investor@bigshareonline.com Contact Person: Babu Rapheal C. SEBI Registration No.: INR000001385 Website: www.bigshareonline.com CIN: U99999MH1994PTC076534	
BID/ISSUE PROGRAMME			
ANCHOR PORTION ISSUE OPENS/CLOSES ON*: [●]		BID/ISSUE OPENS ON**: [●]	BID/ISSUE CLOSES ON**: [●] ***

**Our Company, in consultation with the BRLM, may consider participation by Anchor Investors, in accordance with the SEBI ICDR Regulations. The Anchor Investor Bidding Date shall be one Working Day prior to the Bid/Issue Opening Date.*

***Our Company, in consultation with the BRLM, may decide to close the Bid/Issue Period for QIBs one Working Day prior to the Bid/Issue Closing Date, in accordance with the SEBI (ICDR) Regulations.*

****The UPI mandate end time and date shall be at 5:00 p.m. on Bid/Issue Closing Day.*

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SECTION I – GENERAL

DEFINITIONS AND ABBREVIATIONS

Offer related terms

Term	Description
Fresh Issue	The Issue of up to 44,12,800 Equity Shares <i>of face value of ₹10/ each</i> aggregating up to Rs. [●] lakhs by our Company for subscription pursuant to the terms of the Red Herring Prospectus.

Conventional terms and Abbreviations

Abbreviation	Full Form
<i>EMDEs</i>	<i>Emerging Market And Developing Economies</i>
<i>AI</i>	<i>Artificial Intelligence</i>
<i>LMT</i>	<i>Lakh Metric Tonnes</i>
<i>HFI</i> s	<i>High-Frequency Indicators</i>
<i>IT</i>	<i>Information Technology</i>
<i>LOC</i>	<i>Line Of Credit</i>
<i>SJVN</i>	<i>Satluj Jal Vidyut Nigam</i>
<i>MoU</i>	<i>Memorandum Of Understanding</i>
<i>EET</i>	<i>Essar Energy Transition</i>
<i>T&D</i>	<i>Transmission & Distribution</i>
<i>EPS</i>	<i>Electric Power Survey</i>

SECTION II – SUMMARY OF DRAFT RED HERRING PROSPECTUS**M. WEIGHTED AVERAGE PRICE OF THE SHARES ACQUIRED BY PROMOTERS IN LAST ONE YEAR**

Weighted average price at which the Equity Shares of face value of ₹10/ each were acquired by our Promoters in last one year preceding the date of this Draft Red Herring Prospectus:

Sr. No.	Name of the Promoters	No. of Shares held	Average cost of Acquisition (in ₹)
1.	Sanjeev Kanda	1,33,61,364	Nil
2.	Dievam Singh Kanda	4,75,000	Nil
3.	Renu Kanda	9,20,650	Nil

N. AVERAGE COST OF ACQUISITION OF SHARES FOR PROMOTERS

The average cost of acquisition of Equity Shares of face value of ₹10/ each by our Promoters is set forth in the table below:

Sr. No.	Name of the Promoters	No. of Shares held	Average cost of Acquisition (in ₹)
1.	Sanjeev Kanda	1,41,03,662	0.57
2.	Dievam Singh Kanda	4,75,000	Nil
3.	Renu Kanda	9,50,000	0.31

SECTION III: RISK FACTORS

1. **We derive a substantial portion of our revenue from government and public utility customers who constituted 72.99%, 56.13% and 3.53% of our revenue from operations in Fiscal 2025, Fiscal 2024 and Fiscal 2023 respectively, and our business is highly dependent on government policies, project allocations, and payment cycles.**

We derive a substantial portion of our revenue from the supply of transformers to public utility companies including government entities. We are dependent on these public utility and electricity distribution companies for supply of our transformers to them. The following table sets out the details of our revenue from supply of transformers to Government customers and other customers during the Fiscals 2025, 2024 and 2023:

Particulars	Fiscal 2025		Fiscal 2024		Fiscal 2023	
	Amount in Lakhs	% of Revenue from operations	Amount in Lakhs	% of Revenue from Operations	Amount in Lakhs	% of Revenue from Operations
B2B	8758.23	27.01%	7060.50	43.87%	6981.57	96.47%
B2G	23662.74	72.99%	9034.10	56.13%	255.20	3.53%
TOTAL	32420.97	100%	16094.61	100%	7236.77	100%

Further, as on September 25, 2025, we have an order book of around 32638.32 lakhs. Since a substantial portion of our revenue is generated from public utilities, the company is highly dependent on a limited number of government-controlled clients. Any adverse development such as reduced orders, delays in tendering, loss of eligibility, or poor performance ratings could significantly affect revenue and profitability. Moreover, public utilities often operate under long payment cycles, which may put pressure on the company's working capital and cash flows. Furthermore, the transformer business is closely tied to investments in power generation, transmission, and distribution infrastructure. These investments are heavily driven by government policies relating to electrification targets, rural and urban infrastructure programs, budgetary allocations and renewable energy integration. Any policy shift, budget cuts, or slowdowns in government-led infrastructure projects may delay or reduce transformer demand. Additionally, in periods of economic downturn, governments may reduce capex, which could impact new project orders. Thus, any material change in customer behaviour or government policy could adversely affect the Company's order book, execution timelines, and cash flows, ultimately leading to a negative impact on profitability and return on investment.

2. **A significant portion of our revenue is derived from government-controlled entities through competitive bidding processes. Our business, results of operations, and cash flows may be adversely affected if we are unable to qualify for or win tenders, face pricing pressures, experience delays in award or execution of contracts, or are restricted from participating in future bids.**

As part of our regular business activities, we participate in competitive bidding processes to secure supply contracts, particularly from public sector entities and utilities. These contracts are typically awarded based on pricing, technical eligibility, and compliance with pre-defined qualification criteria. While we aim to meet such conditions and offer competitive pricing, there is no assurance that we will consistently qualify for, or win, these contracts. Our ability to generate revenue is closely linked to the timely receipt of new purchase orders. The outcome of tenders is inherently uncertain, and delays in contract awards or execution schedules can affect our order book and revenue recognition. Although we have previously been awarded contracts based on our technical and financial qualifications, we cannot assure that similar outcomes will be achieved in future bidding processes. The qualification criteria for larger or high-value contracts may evolve, and we may not always meet the revised standards related to financial capacity, prior experience, or project size thresholds. Even when we qualify, contracts are typically awarded to the lowest bidder, and pricing pressure in such competitive environments may result in reduced margins or we may be abstained from bidding for future tender. For instance, we were abstained for bidding for 3 consecutive tenders vide an order dated June 20, 2019 by Paschim Anchal Vidut Vitran Nigam Limited, Meerut. This could impact our ability to bid for new tenders or the profitability of new contracts, even if they are awarded. Additionally, the tendering process especially in government-related projects is subject to procedural delays, changes in eligibility norms, or withdrawal of previously announced projects. If contracts that we expect to bid for are cancelled, delayed, or awarded under revised criteria that we do not meet, our business and financial performance could be negatively affected. Furthermore, our cash flows and financial results may vary significantly depending on the timing, size, and frequency of contract awards. Any fluctuations in the availability or timing of tenders, or unsuccessful participation in bidding processes, may have an adverse impact on our operational and financial performance.

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The following table sets out the details of our revenue from supply of transformers to Government customers and other customers during the Fiscals 2025, 2024 and 2023:

<u>Particulars</u>	<u>Fiscal 2025</u>		<u>Fiscal 2024</u>		<u>Fiscal 2023</u>	
	<u>Amount in Lakhs</u>	<u>% of Revenue from operations</u>	<u>Amount in Lakhs</u>	<u>% of Revenue from Operations</u>	<u>Amount in Lakhs</u>	<u>% of Revenue from Operations</u>
<u>B2B</u>	<u>8758.23</u>	<u>27.01%</u>	<u>7060.50</u>	<u>43.87%</u>	<u>6981.57</u>	<u>96.47%</u>
<u>B2G</u>	<u>23662.74</u>	<u>72.99%</u>	<u>9034.10</u>	<u>56.13%</u>	<u>255.20</u>	<u>3.53%</u>
<u>TOTAL</u>	<u>32420.97</u>	<u>100%</u>	<u>16094.61</u>	<u>100%</u>	<u>7236.77</u>	<u>100%</u>

6. We derive a significant portion of our revenue from the sale of distribution transformers, and any reduction in demand or purchases for these transformers may adversely affect our business, results of operations, and financial condition

We derive a significant portion of our revenue from the supply of distribution transformers to government utilities, state electricity boards, and other infrastructure-related entities. Distribution transformers ranging upto 3150 KVA are a key product line in our portfolio. The table below sets forth the details of our revenue from supply of distribution transformers and other transformers during Fiscals 2025, 2024 and 2023:

(Amt in Rs. Lakhs)

Transformer Type	March 31, 2025		March 31, 2024		March 31, 2023	
	Amount	%	Amount	%	Amount	%
Distribution Transformers upto 3150 KVA.	22,399.30	69.09	13,708.10	85.17	6,516.70	90.10
Power Transformers	9540.76	29.43	1,963.85	12.20	534.00	7.38
Others*	480.92	1.48	422.66	2.63	181.81	2.51
Total	32420.98	100	16094.61	100	7232.50	100

*other includes items like LT internal circuit breaker, MCCB, protection feature charges, scrap sale, freight & job work income.

Any reduction in demand for distribution transformers, whether due to changes in procurement policies, budget constraints, reduced government spending on rural or urban electrification, or delays in project implementation, may directly impact our order inflow and revenue. In particular, if there is a shift in focus from distribution infrastructure to other segments of the power sector, or if procurement cycles are deferred due to administrative or regulatory factors, our business performance may be affected. While we also manufacture other categories of transformers, including power and special application transformers, our business remains substantially reliant on the distribution segment. A sustained decline in demand, pricing pressure, or shift in customer preference may adversely affect our revenue, operating margins, and financial condition.

12. Our failure to maintain optimum inventory levels could adversely affect our business, financial condition, results of operation and cash flow.

A substantial portion of our revenue from operations is derived from the government and public sector undertakings, primarily in the area of power and distribution sector and EPC projects. We determine the quantities to be manufactured for sales and distribution based on historical levels of sales, the actual sale or orders on hand may vary which may affect the anticipated production requirements. If we are unable to appropriately estimate the demand for our products for any reason, it could result in excess inventory levels or the unavailability of our products during increased demand, resulting in loss in potential sales. Our ability to accurately forecast customer demand for our products is affected by various factors, including a substantial increase or decrease in the demand for our products, changes in customer requirements, pricing strategies, failure to accurately forecast or changes in customer acceptance of our products or weakening of general economic conditions or customer confidence that could reduce the sale of our products. Details of the inventory of the Company as on March 31, 2025, March 31, 2024 and March 31, 2023 was Rs. 2124.47 Lakhs, Rs. 1944.91 lakhs and Rs. 1117.94 lakhs respectively. We maintain an inventory level that we think is appropriate to meet our customer demands. Inventory levels that exceed customer demand may result in inventory write-downs or write-offs, or we may be required to sell our excess inventory at discounted prices, which will adversely affect our gross margins and negatively impact our reputation. On the other hand, if we face demand in excess of our production, we may not be able to adequately respond to the demand for our products. This could result in delays in delivery of our products to our customers and we may suffer damage to our reputation and customer relationships. In addition, our customers may be driven to purchase products offered by our competitors, thereby affecting our market share. There can be no assurance that we will be able to manage our inventories at optimum levels to successfully respond to customer demand.

13. Any delays or defaults in client payments could adversely affect our liquidity, working capital, and ability to recover expenditures

We derive a significant portion of our revenues from contracts with government bodies, public sector undertakings (PSUs), and state electricity boards, which typically have longer payment cycles compared to private sector clients. While these customers generally offer creditworthy profiles, delays in payments are common due to procedural, administrative, or budgetary reasons. In certain cases, payments are subject to approval processes, milestone inspections, or third-party certifications, which can lead to substantial delays. Additionally, delayed disbursement of funds from central or state governments to these utilities further impacts their ability to make timely payments. Further, our private sector customers may also delay payments due to their own liquidity constraints, project delays, or disputes over deliverables, all of which can extend the collection period. Our trade receivable as on March 31, 2025, March 31, 2024 and March 31, 2023 were Rs. 5202.21 lakhs, 2012.19 lakhs and Rs. 1532.37 lakhs respectively. Any prolonged delay in receiving payments could result in increased working capital requirements, higher reliance on external borrowings and associated interest costs, adverse impact on our liquidity position, potential write-offs or provisions for doubtful debts and disruption in our supply chain due to delayed payments to vendors. Although we actively monitor receivables and engage with customers for timely collections, there can be no assurance that we will be able to mitigate these delays entirely. Any sustained delay or default in receivables, especially from large or long-term customers, may materially and adversely affect our business, financial condition, results of operations, and cash flows.

14. Non-issuance of respective NOC's from Lenders (for Car Loan) for the proposed IPO of the Company considering absence of restrictive covenants pertaining to Car Loans from these Lenders.

Our Company has availed Car loans from 2 lenders, i.e. Axis Bank and HDFC Bank. Based on the agreements & sanction letters, there are no restrictive covenants stipulated under the Car loans availed from the aforesaid 2 lenders, which would have a material adverse impact on the Company or its ability to undertake the proposed capital raising activity. Although, there is no requirement to obtain the NOC from the aforesaid lenders, the inability to obtain these NOCs may be perceived as a procedural risk, which could potentially impact the perception of our creditworthiness or compliance status among stakeholders. However, we affirm that all such loans are duly serviced and are not in default. Further, we believe that based on the agreements & sanction letters, the absence of these NOCs does not, in any manner, hinder or restrict the Company from proceeding with the proposed Issue.

15. We have had negative net cash flows in the past and may continue to have negative cash flows in the future

Our Company has a negative cash flow from our investing and financing activities in the previous year(s) as per the Restated Financial Statements and the same has been summarized below: (₹ In Lakhs)

<u>Particular</u>	<u>Period ended March 31, 2025</u>	<u>Period ended March 31, 2024</u>	<u>Period ended March 31, 2023</u>
<u>Net Cash from Operating Activities</u>	<u>543.73</u>	<u>745.08</u>	<u>559.54</u>
<u>Net Cash from Investing Activities</u>	<u>-2255.36</u>	<u>-742.20</u>	<u>-753.60</u>
<u>Net Cash from Financing Activities</u>	<u>1268.37</u>	<u>355.48</u>	<u>-699.20</u>
<u>Net increase/(decrease) in cash and cash equivalents</u>	<u>-443.26</u>	<u>358.37</u>	<u>-893.27</u>

Cash flows of a company is a key indicator to show the extent of cash generated from the operations of a company to meet capital expenditure, pay dividends, repay loans and make new investments without raising finance from external resources. If we are not able to generate sufficient cash flows, it may adversely affect our business and financial operations. For further details, see section titled "Financial Statements" an "Management's Discussion and Analysis of Financial Condition and Results of Operations" on pages 169 and 218, respectively of the Draft Red Herring Prospectus.

16. One of our Promoter & Director, Mr. Sanjeev Kanda, was previously associated with a company that was voluntarily struck off from the register of companies. Any such past or future association may be perceived unfavourably by investors, regulators, or other stakeholders.

Mr. Sanjeev Kanda, one of our Promoter Director, was previously associated as a director in the L S Steel Fabrication Private Limited, which was voluntarily struck off from the records of the Registrar of Companies. While such strike-off was carried out voluntarily and not due to any regulatory action, penal proceedings, or defaults, the past association of our director with company that has been struck off may be perceived unfavorably by investors, regulators, or other stakeholders. This strike-off, however, do not have any adverse impact on our Company or its business operations.

- 17. Certain of our corporate records relating to forms filed with the Registrar of Companies prior to the year 2006 in respect of appointment of Statutory Auditor, Annual Returns, appointment & resignation of directors (if any), filing of financial statements etc. and other certain records are not traceable, which may affect our ability to evidence adherence to regulatory requirements and compliance with applicable laws.**

We do not possess some of the prescribed forms filed with the Registrar of Companies, particularly relating to forms filed prior to the year 2006 including, inter alia, in respect of appointment of statutory auditor, appointment & resignation of directors, filing of financial statements, Annual Returns etc. Although we have obtained a search report dated September 23, 2025 from a Practicing Company Secretary, Yati Mittal Proprietor of Yati Mittal & Associates having COP No. 25176 and Peer Review Certificate No. 7218/2025, in relation to records maintained by ROC in the physical form, but still, information relating to above mentioned forms filed by the Company prior to the year 2006 could not be traced. Thus, the history of our company with regards to, appointment of statutory auditor, appointment & resignation of directors, filing of financial statements, Annual Returns etc. presented in this Draft Red Herring Prospectus is based on the limited information available with the Company. While our Company believes that these ROC forms were duly filed on a timely basis, we cannot assure you that all the aforementioned forms filed with ROC will be available in the future. Further, due to the non-availability of the requisite statutory records, we may not be able to present the requisite documentary evidence to validate our point which may lead to any penal actions being taken against the Company and its operations may get adversely affected. Further, certain other statutory records such as Minutes Book pertaining to the years prior to 2017 are not traceable by us. Also, the Company is not in possession of any Share Transfer Deed for the transfer undertaken prior to year 2010. Due to the non-availability of the requisite statutory records, we may not be able to present the requisite documentary evidence to validate our point which may lead to any penal actions being taken against the Company and its operations may get adversely affected.

- 18. The majority of our revenue primarily comes from the state of Uttar Pradesh, West Bengal, Haryana & Jammu and Kashmir, which exposes us to region-specific economic, regulatory, and market risks.**

A significant portion of our revenues is derived from customers located in the states of Uttar Pradesh, West Bengal, Haryana & Jammu and Kashmir, amounting to Rs. 30246.78 lakhs, Rs. 15089.46 lakhs, and Rs. 6795.31 lakhs for Fiscal Years 2025, 2024, and 2023 respectively, representing 93.29%, 93.75%, and 93.90% of our total revenue from operations in the respective periods. Below is our revenue from operation divided among different state –

(Amt in Rs. Lakhs)

Particulars	March 31, 2025		March 31, 2024		March 31, 2023	
	Amount	%	Amount	%	Amount	%
Uttar Pradesh	24185.99	74.6	10019.99	62.26	105526	14.6
West Bengal	2341.79	7.22	2113.38	13.13	2370.42	32.76
Haryana	2111.81	6.51	930.82	5.78	1561.82	21.58
Jammu and Kashmir	1607.19	4.96	2025.27	12.58	1806.28	24.96
Others	2174.2	6.71	1005.16	6.25	441.46	6.11
Total	32420.98	100	16094.62	100	7232.50	100

Relying heavily on revenue from a limited states can expose our company to various risks, primarily related to geographical concentration. Economic instability in the state can have a direct and immediate negative effect on your business. In addition to this, there may be limitations to market growth, depending on the size and population of the state which can lead to intense local competition to maintain market share and pricing power, potentially leading to margin pressure.

- 21. None of our Directors have any prior experience of directorships in listed companies, which may affect our ability to manage governance and regulatory obligations.**

Our Board of Directors does not include any individual who has previously held a directorship position in a listed company. As a result, the Board may not have direct exposure to the operational, compliance, and governance complexities associated with managing a publicly listed entity. This includes meeting the enhanced disclosure requirements, maintaining timely regulatory compliance, and adhering to corporate governance standards mandated under SEBI regulations and applicable stock exchange norms. This lack of prior experience may pose challenges in ensuring effective oversight and decision-making in a listed environment, particularly in areas such as investor relations, continuous disclosure obligations, and risk management. While we are taking necessary steps to build appropriate internal systems and engage qualified professionals to support our compliance

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efforts, there can be no assurance that our Board will not face difficulties in navigating the responsibilities and obligations that come with being a listed company. Any such shortcomings may adversely impact our reputation, stakeholder confidence, and overall business operations.

22. The factories on which we undertake our business operations and the registered office have been taken on lease or rent basis. Our inability to seek renewal or extension of such leases may materially affect our business operations.

Our Promoter group entity i.e. M/s Haryana Power Industries and the Company has entered into a rent agreement for use of the Factory situated at Plot No. 1675, Industrial Estate, Sector-38, Phase-I, HSIIDC, Rai, District Sonapat, Haryana and Plot No. 1676-1677, Sector-38, Phase-I, HSIIDC Industrial Estate, Rai, District Sonapat, Haryana for manufacturing of transformers. There can be no assurance that we will be able to continue with these arrangements in the future. In the event that the existing arrangement is terminated or they are not renewed on commercially acceptable terms, we may suffer a disruption in our operations. We may be required to shift our operations to a new location and there can be no assurance that the arrangement we enter into in respect of new factory would be on such terms and conditions as the present one. If alternative premises are not available at the same or similar costs, size or locations, our business, financial condition and results of operations may be adversely affected. Also, the current manufacturing facilities of the company are located in HSIIDC, Rai which subject us to certain terms and condition implemented by the relevant authorities which if not complied may result in penal action being taken against our company or our landlords. Also, the company has paid the requisite stamp duty on the lease of property situated at Plot No. 1676-1677, Sector-38, Phase-I, HSIIDC Industrial Estate, Rai, District Sonapat, Haryana but not able to trace the registration documents. Further, the registered office of our company from where we operate have been taken on lease basis. There can be no assurance that we will be able to continue with these arrangements in the future. In the event that the existing arrangement is terminated or they are not renewed on commercially acceptable terms, we may suffer a disruption in our operations. For further details, see “Our Business – Property” on page 22. Similarly, if we are not able to renew our lease or continue to use these premises due to non-renewal of licenses or any other reason, our existing business operation will be adversely affected which will have an adverse impact on our operations and financial condition.

23. Our company has encountered challenges in meeting the designated timelines for filing statutory returns, which may subject us to penalty under the relevant laws.

There have been delays in filing GST returns by our Company. After conducting an internal review, we have identified that the primary reasons for these delays are related to reconciliation and operational issues. To address this issue, we have implemented corrective measures to mitigate future delays. These measures include enhancing our reconciliation process to minimize discrepancies, implementing improved cash flow forecasting and management practices, strengthening communication and coordination within our team to expedite return filing. However, any future delays in the submission of these returns may result in financial penalties and potential legal consequences, which may affect our operations. Below are the instances of the delay in filling of various returns.

<u>S. No.</u>	<u>Statue</u>	<u>Financial Year</u>	<u>Month / Quarter</u>	<u>Days of delay filing</u>
<u>1.</u>	<u>Goods and Services</u>	<u>2022-23</u>	<u>May 2022</u>	<u>1</u>
<u>2.</u>	<u>Tax Act, 2017</u> <u>(including CGST,</u> <u>SGST and IGST)</u>	<u>2022-23</u>	<u>March 2023</u>	<u>2</u>

24. Our company has encountered challenges in meeting the designated timelines for filing Statutory returns related to employees i.e. EPF and ESI, which may subject us to penalty under the relevant laws.

There have been delays in filing EPF and ESIC returns by our Company. After conducting an internal review, we have identified that the primary reasons for these delays are related to reconciliation and operational issues. To address this issue, we have implemented corrective measures to mitigate future delays. These measures include - Enhancing our reconciliation process to minimize discrepancies, implementing improved management practices, strengthening communication and coordination within our team to expedite return filing. However, any future delays in the submission of these returns may result in financial penalties and potential legal consequences, which may affect our operations. Furthermore, delayed provident fund and ESIC returns can adversely affect our relationship with regulatory authorities, potentially leading to increased scrutiny and further financial repercussions. Below are the instances of the delay in filling of various returns.

<u>S. No.</u>	<u>Statue</u>	<u>Financial Year</u>	<u>Month / Quarter</u>	<u>Days of delay filing</u>
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<u>1.</u>	<u>Employees' Provident</u>	<u>2022-23</u>	<u>July 2022</u>	<u>1</u>
<u>2.</u>	<u>Funds and</u> <u>Miscellaneous</u> <u>Provisions Act, 1952</u>	<u>2024-25</u>	<u>July 2024</u>	<u>7</u>
<u>3.</u>	<u>Employees' State</u>	<u>2022-23</u>	<u>July 2022</u>	<u>1</u>
<u>4.</u>	<u>Insurance Act, 1948</u>	<u>2024-25</u>	<u>July 2024</u>	<u>7</u>

25. ***Our objects of the issue includes capital expenditure, which will take a period of time for set up and become operational, any potential delays may lead to cost overruns and adversely impact project execution.***

Our object of the issue includes capital expenditure towards establishment of a manufacturing facility, which is a complex and time-consuming process that can indeed take a significant amount of time for installation and become operational. Our Company has proposed to undertake capital expenditure from the proceeds of the IPO towards civil work, purchase of machineries and equipment aggregating to Rs. 7191.44 lakhs. During this period, there are several risks and challenges that can potentially arise, which could lead to cost overruns and escalation of expenses. During the setup phase, various unforeseen expenses can emerge. These may include delay in the receipt of the IPO proceeds, unexpected regulatory compliance costs, delays in obtaining permits, or unforeseen technical challenges. These unanticipated costs can lead to a significant increase in the overall estimates. Further, the regulatory requirements can change over time, necessitating modifications to the manufacturing setup to ensure compliance. These changes can lead to increased costs, especially if they require retrofitting or redesigning aspects of the setup. For details of the funds utilization for IPO, please refer the page no. Error! Bookmark not defined. of the chapter "Object of the Issue". In case the assumptions on which these estimates have been made are not correct or they become un-realistic then there will be a variation in the estimates and the actual expenditure incurred which could result in execution delays and have an adverse effect on our operations and profitability.

27. ***Any failure to protect or enforce our rights to own or use trademarks and brand names and identities could have an adverse effect on our business and competitive position.***

We have obtained registration of the trademark **RAKSAN TRANSFORMERS** under Class 9 of the Trademark Act. Further, the Company

has made an application on August 22, 2025 for registration of our corporate logo  under the Trademark Act, 1999 with the Registrar of Trademarks and the same is pending. We cannot assure you that our trademark application will be approved. In the absence of trademark registrations, we may not be able to initiate an infringement action against any third party who may be infringing our trademarks. For further details pertaining to the intellectual property of our Company, see "Our Business – Intellectual Property" and "Government and Other Statutory Approvals" on pages 22 and Error! Bookmark not defined.38, respectively of this Draft Red Herring Prospectus. We may not be able to prevent infringement of our trademarks. Further, our efforts to protect our intellectual property may not be adequate and may lead to erosion of our business value and our operations could be adversely affected. Further, if we do not maintain our brand identity, which is an important factor that differentiates us from our competitors, we may not be able to maintain our competitive edge. If we are unable to compete successfully, we could lose our customers, which would negatively affect our financial performance and profitability. While we take care to ensure that we comply with the intellectual property rights of others, we cannot determine with certainty whether we are infringing any existing third-party intellectual property rights, which may force us to alter our offerings. We may also be susceptible to claims from third parties asserting infringement and other related claims. If similar claims are raised in the future, they could result in costly litigation, divert management's attention and resources, subject us to significant liabilities and require us to enter into potentially expensive royalty or licensing agreements or to cease certain offerings. Any of the foregoing could have an adverse effect on our business, reputation and operations.

29. ***Our profitability and business operations is significantly dependent on our ability to successfully anticipate the industry and client requirements. Any failure on our part to do so, may have an impact on our operations, which could have an adverse effect on our revenue, reputation, financial conditions, results of operations and cash flows.***

Our profit after tax for the period March 31, 2025, March 31, 2024 and March 31, 2023 were Rs. 2016.50 Lakhs, Rs. 759.06 lakhs and Rs. 338.83 lakhs respectively. Our profitability, business operations and its success is significantly dependent on our ability to ensure continued demand for our products in existing and proposed markets, which requires us to continuously anticipate and respond in a timely manner to customer requirements and preferences. If we are unable to successfully anticipate customer requirements or are unable to modify our current portfolio of products or develop new products, in a timely manner, we may lose customers. Though we are committed to product innovation to respond to changing technology in the electric

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equipment industry, there can be no assurance that we would be successful in developing new products that respond to such changes or changes in customer requirements and preferences or that our products would gain acceptance in our existing or new markets. Any enhancement to our existing offerings or new offerings that we develop and introduce involves significant commitment of time and resources and is subject to a number of risks and challenges including:

- ensuring the timely deployment of new offerings and features;
- adapting to emerging and evolving industry standards, technological developments by our competitors and changing client requirements;
- operating effectively with existing or newly-introduced technologies, systems, or applications of our existing and prospective clients.

The development of alternative technologies or a fundamental shift in technologies in key markets for our electric equipment could have an adverse effect on our business. Moreover, failure to correctly anticipate trends and adapt to the changing technological environment may result in reduced demand for our products which could have adverse effect on our revenue, reputation, financial conditions, results of operations and cash flows.

32. Our Company has not yet placed orders for the civil work, machineries and equipment required by us for setting up of our manufacturing facility. Any delay in placing the orders or supply of plant and machinery may result in time and cost overruns, and may affect our profitability.

Our Company proposes to deploy IPO proceeds towards building of factory shed, acquire machineries and equipment for expansion of our manufacturing facility. Our Company has identified the machineries to be acquired and has received the quotations from the suppliers, but we have not placed final orders for civil work, machineries and equipment aggregating to Rs. 7191.44 lakhs. Our Company is further subject to risks on account of inflation in the price of construction of the factory building and plant and machinery. Since the funding for the plant and machinery is from the IPO proceeds, any delay in access to IPO proceeds would eventually delay the process of placing the orders. The purchase of machineries and equipment's would require us to consider factors including but not limited to pricing, delivery schedule and after-sales maintenance. There may be a possibility of delay at the supplier's end in providing timely delivery of these machineries and equipment, which in turn may delay the implementation of our expansion plan. Further, the quotations relied upon by us in arriving at the total cost of construction, machineries and equipment are valid for a specific period of time and may lapse after the expiry of the specific period. Consequent upon which, there could be a possible escalation in the cost of machineries and equipment's proposed to be acquired by us at the actual time of purchase, resulting in increase in the project cost, which may result in cost overruns, and may affect our profitability. For further details read section "Objects of the Issue" beginning on page 91 of the Draft Red Herring Prospectus.

39. Our Company will not receive any proceeds from the Offer for Sale portion.

The Selling Shareholders will receive the net proceeds from such Offer for Sale. The Offer consists of a Fresh Issue of up to 44,12,800 Equity Shares and an Offer for Sale of up to 11,00,000 Equity Shares of face value of ₹10/ each. The entire proceeds from the Offer for Sale will be paid to the Selling Shareholder (after deducting applicable Offer expenses) and our Company will not receive any such proceeds. For further information, see "The Offer" and "Objects of the Offer" on pages 11 and **Error! Bookmark not defined.**, respectively.

49. Information relating to our production capacities and the historical capacity utilization of our production facilities included in this Draft Red Herring Prospectus is based on certain assumptions and has been subjected to rounding off, and thus our future production and capacity utilization may vary.

Information relating to our production capacities and the historical capacity utilization of our production facilities included in this Draft Red Herring Prospectus is based on various assumptions and estimates of our management, including proposed operations, assumptions relating to availability and quality of raw materials and assumptions relating to operational efficiencies. Actual production levels and utilization rates may differ significantly from the estimated production capacities or historical estimated capacity utilization information of our facilities. Undue reliance should therefore not be placed on our production capacity or historical estimated capacity utilization information for our existing facilities included in this Draft Red Herring Prospectus. For further information, see the section titled "Our Business" on page 22 of this Draft Red Herring Prospectus.

51. We are heavily dependent on our Promoters and Key Managerial Personnel for the continued success of our business through their continuing services and strategic guidance and support. Loss of any of our Promoter and/ or Key Management Personnel may adversely affect our growth strategy.

Our success heavily depends upon the continued services of our Key managerial personnel, along with support of our Promoters. We also depend significantly on our Key Managerial Persons for executing our day-to-day activities. The loss of any of our Promoter and Key Management Personnel, or failure to recruit suitable or comparable replacements, could have an adverse effect on us. The loss of service of the Promoters and other senior management could seriously impair the ability to continue to manage and expand the business efficiently. If we are unable to retain qualified employees at a reasonable cost, we may be unable to execute our growth strategy. For further details of our Directors and key managerial personnel, please refer to Section ***“Our Management”*** on page 22 of this Draft Red Herring Prospectus.

54. Our insurance coverage may not be adequate to protect us against certain operating hazards and this may have a material adverse effect on our business.

Our company has obtained insurance coverage in respect of certain risks. Our insurance coverage consists of marine open policy, flexi property protector policy, burglary and house breaking insurance policy, auto secure - private car package policy, contractors plant and machinery policy. While we believe that the insurance coverage maintained by us is adequate and consistent with the size of our business. However, there is no assurance that the insurance policy taken by us will be adequate for us to cover the losses. If we suffer any uninsured loss or if claim made by us in respect of an insurance is not accepted or any loss occurred by us is in excess of the insurance coverage may adversely affect our operation, results and financials. For further information, see the section titled ***“Our Business”*** on page 135 of this Draft Red Herring Prospectus.

62. Certain data mentioned in this Draft Red Herring Prospectus has not been independently verified which poses risk pertaining to the accuracy, completeness, and reliability of Industry and Market Data.

We have relied on information from various publicly available industry reports and/or websites for purposes of inclusion of such information in this Draft Red Herring Prospectus. These reports are subject to various limitations and based upon certain assumptions that are subjective in nature. We have not independently verified data from such industry reports and other sources. Although the data may be reliable, their accuracy, completeness and underlying assumptions are not guaranteed, and their dependability cannot be assured. While we have taken reasonable care in the reproduction of the information, the information has not been prepared or independently verified by us or any of our respective affiliates or advisors and, therefore, we make no representation or warranty, express or implied, as to the accuracy or completeness of such facts and statistics. Due to possibly flawed or ineffective collection methods or discrepancies between published information and market practice and other problems, the statistics herein may be inaccurate or may not be comparable to statistics produced for other economies and should not be unduly relied upon. Further, there is no assurance that they are stated or compiled on the same basis or with the same degree of accuracy as may be the case elsewhere.

63. We have issued Equity Shares during the last one year at a price that will be below the Issue Price.

In the preceding 12 months, we have made an allotment of 1,56,13,200 Equity Shares of face value of ₹10/ each as bonus issue which are issued at a price which will be below the Issue price. For details relating to list of allottees, date of allotment etc. please refer to section titled “Capital Structure” on page **Error! Bookmark not defined.** of this Draft Red Herring Prospectus.

SECTION-IV – INTRODUCTION

THE OFFER

Name of selling shareholders	Authorization letter dated	No. of equity shares <u>of face value of ₹10/ each</u> held	No. of equity shares <u>of face value of ₹10/ each</u> offered
Sanjeev Kanda	September 24, 2025	1,41,03,662	11,00,000
Total		1,41,03,662	11,00,000

The Promoter Selling Shareholders have confirmed that the Equity Shares of face value of ₹10/ each proposed to be offered and sold in the Offer are eligible in term of SEBI (ICDR) Regulations, 2018 and that they have not been prohibited from dealings in securities market and the Equity Shares of face value of ₹10/ each offered and sold are free from any lien, encumbrance or third-party rights. The Promoter Selling Shareholders have also severally confirmed that they are the legal and beneficial owners of the Equity Shares of face value of ₹10/ each being offered by them under the Offer for Sale.

GENERAL INFORMATION

Details of the Underwriter	No. of shares <i>of face value of ₹10/ each</i> underwritten	Amount Underwritten (Rs. in Lakhs)	% of Total Offer Size Underwritten
[•]	55,12,800	[•]	100%

CAPITAL STRUCTURE**8. Capital Buildup in respect of Shareholding of our Promoters**

As on the date of this Draft Red Herring Prospectus, our Promoters, Sanjeev Kanda, Dievam Singh Kanda and Renu Kanda collectively hold 1,55,28,662 Equity Shares of face value of ₹10/ each of our Company. None of the Equity Shares of face value of ₹10/ each held by our Promoters are subject to any pledge.

2. Equity Share Capital History of our Company:

a) The following table sets forth details of the history of the Equity Share capital of our Company:

Date of Allotment of Equity Shares	No. of Equity Shares allotted	Face Value (₹)	Offer Price (including Premium if applicable (₹))	Consideration Cash/ Other than Cash	Nature of Allotment	Cumulative No. of Equity Shares	Cumulative Securities Premium (₹)	Cumulative Paid-Up Capital (₹)
2017-2018*	<u>(1,20,000)</u>	10/-	10/-	Cash	Forfeited Shares ^(x)	8,67,400	1,66,90,000	86,74,000

All the above-mentioned shares are fully paid up as on date of this Draft Red Herring Prospectus.

*Our Company had allotted 1,25,000 partly paid-up equity shares of face value ₹10 each (with applicable share premium) on January 16, 2017. The payment terms for the said shares were structured as follows:

- On Application: ₹5 per share along with ₹65 per share towards share premium;
- On First Call: ₹3 per share along with ₹57 per share towards share premium; and
- On Final Call: ₹2 per share along with ₹18 per share towards share premium.

While the application money and the first call amounts were received from allottees, certain shareholders defaulted in payment of subsequent call monies. Consequently, in accordance with the provisions of the Companies Act, 2013 and the Articles of Association of our Company, 1,20,000 partly paid-up equity shares were forfeited by the Board of Directors. Such forfeited shares ceased to carry any rights, including voting and dividend rights, and stood cancelled. The balance 5,000 equity shares, for which all call monies were duly received, continue to remain validly issued, subscribed and fully paid-up

Set forth below is the build-up of the shareholding of our Promoters in our Company since incorporation.

Date of Allotment and made fully paid up/ Transfer	No. of Equity Shares of <u>face value of ₹10/ each</u>	Face Value Per Share (₹)	Offer/ Acquisition/ Transfer Price (₹)	Consideration	Nature of Offer	Pre-Offer Shareholding %	Post-Offer Shareholding %
(A) Sanjeev Kanda							
July 21, 1995	100	10	10	Cash	On Incorporation	0.00	[●]
February 24, 1997	12675	10	10	Cash	Further Allotment	0.08	[●]
May 06, 2004	12775	10	10	Cash	Acquisition by way of transfer of shares ^{(i)*}	0.08	[●]
March 30, 2005	52,600	10	10	Cash	Further Allotment	0.32	[●]
July 27, 2005	67,400	10	10	Cash	Further Allotment	0.41	[●]
November 01, 2007	2,50,000	10	10	Cash	Further Allotment	1.52	[●]
January 01,	2,00,000	10	10	Cash	Acquisition	1.21	

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2008					by way of transfer of shares ^{(ii)*}		[●]
August 01, 2009	2,00,000	10	10	Cash	Acquisition by way of transfer of shares ^{(iii)*}	1.21	[●]
September 15, 2009	15,000	10	10	Cash	Acquisition by way of transfer of shares ^{(iv)*}	0.09	[●]
January 16, 2017	2500	10	10	Cash	Right Issue	0.02	[●]
March 15, 2025	(70,652)	10	-	-	Gift ^(v)	(0.43)	[●]
March 15, 2025	(100)	10	273.67	Cash	Sale by way of transfer of shares ^(vi)	0.00	[●]
September 06, 2025	1,33,61,364	10	-	Other than cash	Bonus Issue in the ratio of 18:1	81.07	[●]
Total (A)	1,41,03,662					85.58	[●]
(B) Dievam Singh Kanda							
March 15, 2025	25,000	10	-	-	Acquisition by way of gift of shares ^(vii)	0.15	[●]
September 06, 2025	4,50,000	10	-	Other than cash	Bonus Issue in the ratio of 18:1	2.73	[●]
Total (B)	4,75,000					2.88	[●]
(C) Renu Kanda							
January 01, 2009	5000	10	10	Cash	Acquisition by way of transfer of shares ^{(viii)*}	0.03	[●]
January 16, 2017	2500	10	10	Cash	Right Issue	0.02	[●]
March 15, 2017	21,850	10	10	Cash	Acquisition by way of transfer of shares ^{(ix)*}	0.13	[●]
March 15, 2025	20,650	10	-	Cash	Acquisition by way of gift of shares ^(x)	0.13	[●]
September 06, 2025	9,00,000	10	-	Other than cash	Bonus Issue in the ratio of 18:1	5.46	[●]
Total (C)	9,50,000					5.76	[●]
Grand Total	1,55,28,662					94.22	[●]

*Note: Transfer deeds are not available with the Company, hence the details of share transfer have been taken from Annual Returns and other corporate records of the Company.

(i) Details of acquisition by Sanjeev Kanda by way of transfer of 12,775 Equity shares of face value of ₹10/ each dated May 06, 2004:

S. No.	Date of Transfer	Name of Transferor	No. of share transfer
1.	May 06, 2004	Rakesh Kanda	12,775

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		TOTAL	12,775
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(ii) Details of acquisition by Sanjeev Kanda by way of transfer of 2,00,000 Equity shares of face value of ₹10/ each dated January 01, 2008:

S. No.	Date of Transfer	Name of Transferor	No. of share transfer
1.	January 01, 2008	Vijay Kumar Aggrawal	50,000
2.		Atul Kumar Gupta	50,000
3.		Madhulika Kanna	1,00,000
		TOTAL	2,00,000

(iii) Details of acquisition by Sanjeev Kanda by way of transfer of 2,00,000 Equity shares of face value of ₹10/ each dated August 01, 2009:

S. No.	Date of Transfer	Name of Transferor	No. of share transfer
1.	August 01, 2009	Aashish Retail Sales Private Limited	50,000
2.		Shagun Shree Construction Private Limited	50,000
3.		Shree Ganesh Enclave Private Limited	50,000
4.		Tamkur Trading Private Limited	50,000
		TOTAL	2,00,000

(iv) Details of acquisition by Sanjeev Kanda by way of transfer of 15,000 Equity shares of face value of ₹10/ each dated September 15, 2009:

S. No.	Date of Transfer	Name of Transferor	No. of share transfer
1.	September 15, 2009	Virender Singh Drall	15,000
		TOTAL	15,000

(v) Details of sale by Sanjeev Kanda by way of gift of 70,652 Equity shares of face value of ₹10/ each dated March 15, 2025:

S. No.	Date of Transfer	Name of Transferee	No. of share gift
1.	March 15, 2025	Prem Wati Kanda	1
2.		Renu Kanda	20,650
3.		Dievam Singh Kanda	25,000
4.		Daksh Singh Kanda	25,000
5.		Ashok Kumar Kanda	1
		TOTAL	70,652

(vi) Details of sale by Sanjeev Kanda by way of transfer of 100 Equity shares of face value of ₹10/ each dated March 15, 2025:

S. No.	Date of Transfer	Name of Transferee	No. of share gift
1.	March 15, 2025	SHR Powers Private Limited	100
		TOTAL	100

(vii) Details of acquisition by Dievam Singh Kanda by way of gift of 25,000 Equity shares of face value of ₹10/ each dated March 15, 2025:

S. No.	Date of Transfer	Name of Transferor	No. of share gift
1.	March 15, 2025	Sanjeev Kanda	25,000
		TOTAL	25,000

(viii) Details of acquisition by Renu Kanda by way of transfer of 5000 Equity shares of face value of ₹10/ each dated January 01, 2009:

S. No.	Date of Transfer	Name of Transferor	No. of share gift
1.	January 01, 2009	Prem Wati Kanda	5000

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		TOTAL	5000
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(ix) Details of acquisition by Renu Kanda by way of transfer of 21,850 Equity shares of face value of ₹10/ each dated March 15, 2017:

S. No.	Date of Transfer	Name of Transferor	No. of share gift
1.	March 15, 2017	Prem Wati Kanda	21,850
		TOTAL	21,850

(x) Details of acquisition by Renu Kanda by way of gift of 20,650 Equity shares of face value of ₹10/ each dated March 15, 2025:

S. No.	Date of Transfer	Name of Transferor	No. of share gift
1.	March 15, 2025	Sanjeev Kanda	20,650
		TOTAL	20,650

3. The average cost of acquisition of or subscription of shares by our Promoters is set forth in the table below:

Sr. No.	Name of the Promoters	No. of Shares <u>of face value of ₹10/ each</u> held	Average cost of Acquisition (in ₹)
1.	Sanjeev Kanda	1,41,03,662	0.53
2.	Dievam Singh Kanda	4,75,000	0.00
3.	Renu Kanda	9,50,000	0.31

- e) Except as mentioned below, no Equity Shares were acquired/ purchased/ sold by the Promoters and Promoter Group, Directors and their immediate relatives within six months immediately preceding the date of filing of this Draft Red Herring Prospectus.

Date of Allotment	Number of Equity Shares <u>of face value of ₹10/ each</u>	Face Value (Rs.)	Issue Price (Rs.)	Reasons for Allotment	Name of Allottees
September 06, 2025	1,56,13,200	10	-	Bonus Issue in ratio of 18:1	1. Sanjeev Kanda 2. Prem Wati Kanda 3. Renu Kanda 4. Sanjeev Kanda HUF 5. Dievam Singh Kanda 6. Daksh Singh Kanda 7. SHR Powers Private Limited 8. Ashok Kumar Kanda

g) Details of Promoters' Contribution Locked-in for Three Years

As on the date of this Draft Red Herring Prospectus, our Promoters collectively hold 1,55,28,662 Equity Shares of face value of ₹10/ each constituting [●] % of the Post – Issued, subscribed and paid-up Equity Share Capital of our Company.

Our Promoters, Sanjeev Kanda, Dievam Singh Kanda and Renu Kanda have given written consent to include 43,00,000 Equity Shares of face value of ₹10/ each held by them and subscribed by them as part of Promoters Contribution constituting 20.58% of the post Offer Equity Shares of our Company. Further, they have agreed not to sell or transfer or pledge or otherwise dispose of in any manner, the Promoters contribution, for a period of three years from the date of allotment in the Offer.

Date of Allotment/ Transfer and made fully Paid Up	No. of Equity Shares <u>of face value of ₹10/ each</u> locked-in*	Face Value Per Share (₹)	Offer/ Acquisition/ Transfer Price (₹)	Nature of transaction	Post-Offer Shareholding %	Lock in Period
Sanjeev Kanda						

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September 06, 2025	43,00,000	10/-	-	Bonus	[●]	3 Years
Grand Total	43,00,000					

**Assuming full subscription to the Offer.*

Details of Promoters' Contribution Locked-in for One Year and Two Years

In terms of Regulation 238(b) of the SEBI (ICDR) Regulations, 2018 and SEBI (ICDR) (Amendment) Regulations, 2025, in addition to the Minimum Promoters contribution which is locked in for three years held by the promoters, as specified above, the 50% of pre-issue Equity Shares share capital constituting 56,14,331 Equity Shares of face value of ₹10/ each shall be locked in for a period of one year and remaining 50% of pre-issue Equity Shares share capital constituting 56,14,331 Equity Shares of face value of ₹10/ each shall be locked in for a period of two years from the date of allotment of Equity Shares in this Issue.

32. The Company is in compliance with the provisions of the Companies Act, 1956/2013, as applicable, with respect to issuance of securities since inception till the date of filing of the Draft Red Herring Prospectus.

OBJECTS OF THE OFFER

This Offer includes a fresh Issue of up to 44,12,800 Equity Shares *of face value of ₹10/ each* and Offer for Sale of up to 11,00,000 equity shares *of face value of ₹10/ each* by the promoter selling shareholders of our company at an offer price of ₹ [●] per equity share.

Requirement of Funds and Utilization of Net Proceeds

The Net Proceeds are proposed to be used in accordance with the details as set forth below:

S. No	Particulars	Amt (Rs. in Lacs)
		Amt (Rs. in Lacs)
1	Funding capital expenditure towards setting up of manufacturing facility at Liwaspur, Sub- Tehsil Rai, Distt. Sonapat, Haryana	7183.27
2	To meet working capital requirements	3900.00
3	Repayment of certain borrowing availed by our Company, in part or full	790.79
4	General Corporate Purpose*	[●]
	Total	[●]

**To be finalized upon determination of the Offer Price and updated in the Prospectus prior to filing with the RoC. The amount utilized for general corporate purposes shall not exceed 15% of the amount raised by our Company through Proceeds from Fresh Issue or Rs. 10 Crores, whichever is lower.*

Details of Utilization of Net Proceeds

The details of utilization of the Net Proceeds are set forth herein below:

1. Funding capital expenditure towards setting up of manufacturing facility at Liwaspur, Sub- Tehsil Rai, Distt. Sonapat, Haryana

The existing manufacturing facilities of the company are located at Plot No. 1676–1677, Sector-38, Phase-I, HSIIDC Industrial Estate, Rai, District Sonapat, Haryana and at Plot no. 1413, HSIDC, Industrial Estate, Rai, District Sonapat. The company propose to utilize a total of Rs. 7191.44 lakhs towards funding capital expenditure for expansion of its manufacturing capabilities by building of factory shed and installation of additional plant and machinery at land situated at Killa No. 21//23/2 (3-8),23/3(3-8),26//3/2 (3-8).3/3(3-8),8/1/1 (1-2), 8/1/2(2-6),8/2/1(2-1), 8/2/2(2-6), Village Liwaspur, Sub- Tehsil Rai, Distt. Sonapat, Haryana. The proposed capacity expansion will complement the current manufacturing setup of the Company, and help the company in expanding its existing capacity. The company has purchased the land through a sale deed Sale Deed dated July 29, 2024 for an amount of Rs. 900 lakhs through its internal accruals. The company has obtained the conversion of land use permission for the said premises and the Consent to establish certificate from the requisite authority. *The stated object has been placed before the Board of Directors of the Company at its meeting held on 30.09.2025* For details of the property, please see the section titled “Our Business” beginning on page 22 of this Draft Red Herring Prospectus.

Estimated cost

The total estimated cost for the proposed capital expenditure, which will be incurred by our Company from the Net Proceeds, is ₹ 7,183.27 lakhs. The details of the estimated costs are set out below:

Sr No	Particulars	Estimated Cost	(in ₹ lakhs)
			Amount to be utilized from Net Proceeds
1.	Construction of Factory Shed	6039.32	7183.27
2.	Procurement of Plant and Machinery	1143.95	
	Total Cost	7183.27	

**inclusive for GST.*

Construction of Factory Shed-

Amt. (Rs. In lakhs)

Raksan Transformers Limited

S. No.	Details	Qty.	Quotation details	Quotation amt.
1	Construction of civil structure for Shed, Road and others	1	Quotation dated December 10, 2025 received from Radhika Builders, Kundli, Sonipat which is valid for a period of 120 days	1748.43
2	Construction of Elevation, Boundry Wall, U.G tank, lift, guard room and others.	1	Quotation dated December 10, 2025 received from Universal Constructions, Kundli, Sonipat which is valid for a period of 120 days	330.00
3	Fire Fighting Work (Pump, Sprinkles etc.)	1	Quotation dated December 10, 2025 received from Universal Constructions, Kundli, Sonipat which is valid for a period of 120 days	60.00
4	Fire Fighting Work	1	Quotation dated December 10, 2025 received from Invincible Builders Pvt Ltd, Kundli, Sonipat which is valid for a period of 120 days	185.00
4	Electrical Work – 11KV single VCB panel board, 1600 KVA 11kV/433V transformer, LT panel for power cable, etc.	1	Quotation dated September 08, 2025 received from Powerzone electricals, Sonapat, Haryana which is valid for a period of 120 days	80.64
5	Design, supply and construction of Pre-Engineering building for our project at Liwaspur, Sonipat, Haryana including canopy, framed opening, crane system, partition walls and related accessories.	1	Quotation dated September 26, 2025 received from Winntra PEB & Roofing Systems Pvt. Ltd., Sonipat, Haryana which is valid for a period of 120 days	2714.00
Total				5118.07
Add – applicable taxes				921.25
Grand Total				6039.32

Details of machineries and equipments for which orders are yet to be placed -

S. No.	Machinery details	Qty.	Quotation details	Quotation amt.
1	Impulse Voltage Test System	1	Quotation dated November 18, 2025 received from KVTEK Power System Pvt Ltd., Gurgaon, Haryana. The quotation is valid for 60 Days.	148.00
2	Vacuum Drying Plant	1	Quotation dated November 11, 2025 received from Kristorr Vacume Equipments Pvt Ltd, Bhosari, Pune. The quotation is valid for 45 Days.	309.90
3	100M'T, 24.24M Span Double Girder E.O.T Crane with VVVF Drives in all the motions	1	Quotation dated November 19, 2025 received from Unicon Technology International Private Limited, Greater Noida, Uttar Pradesh. The quotation is valid for 30 Days.	150.00
4	50MT, 24.24M Span Double Girder E.O.T Crane with VVVF Drives in all the motions	1		89.80
5	20MT, 24.24M Span Double Girder E.O.T Crane with VVVF Drives in all the motions	1		49.80

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6	15MT, 21.2M Span Double Girder E.O.T Crane with VVVF Drives in all the motions	1		40.50
7	15MT, 4.5M Span Double Girder E.O.T Crane with VVVF Drives in all the motions	1		27.80
8	10MT, 22.12M Span Double Girder E.O.T Crane with VVVF Drives in all the motions	1		36.50
9	5MT, 10M Span Double Girder E.O.T Crane with VVVF Drives in all the motions	1		22.20
10	5MT, 4.54M Span Double Girder E.O.T Crane with VVVF Drives in all the motions	1		19.80
11	Transformer Turn Ratio Meter	1	Quotation dated December 05, 2025 received from Motwane Manufacturing Co. Pvt. Ltd, Nashik. The quotation is valid for 30 Days.	5.51
12	Oil Tan Delta And Resistivity Kit with auto drain facility	1		16
13	DVDF set fitted with 300 HP (500 KVA)	1	Quotation dated September 20, 2025 received from Quantum Electro Mech, Haryana. The quotation is valid for 90 Days.	12.00
14	Three channel digital power meter (Make – YOKOGAWA)	1	Quotation dated September 16, 2025 received from Keith Electronics Private Limited, New Delhi. The quotation is valid for 90 Days.	4.65
15	Transformer winding resistance meter with 3 measurement channel.	1	Quotation dated November 25, 2025 received from Motwane Manufacturing Co. Pvt. Ltd, Nashik. The quotation is valid for 30 Days.	4.2
16	Digital Clamp Tester	1	Quotation dated December 05, 2025 received from Motwane Manufacturing Co. Pvt. Ltd, Nashik. The quotation is valid for 30 Days.	0.35
17	Three Phase, 50Hz. motor operated variable auto transformer (VARIAC), complete with Motor & Limit Switches	1	Quotation dated November 11, 2025 received from Automatic Electric Limited, Mumbai. The quotation is valid for 30 Days.	7.39
18	Power Press including motor, motor pulley and V belt	1	Quotation dated September 17, 2025 received from Milap Industrial Corporation, Ludhiana. The quotation is valid for 90 Days.	4.78
19	Diagnostic Insulation Tester 5KPI/3mA	1	Quotation dated December 05, 2025 received from Motwane Manufacturing Co. Pvt. Ltd, Nashik. The quotation is valid for 30 Days.	2.30
20	Diagnostic Insulation Tester 10KPI/3mA	1		3.80
21	Digital Multimeter	1		0.27
22	Diesel Generator 160KVA	1	Quotation dated November 19, 2025 received from OJUS Power and Technologies Private Limited, Bengaluru. The quotation is valid for 30 Days.	13.90
Total				969.45
Add – applicable taxes				174.50
Grand Total				1143.95

2. To Meet Working Capital Requirements

Raksan Transformers Limited

With the expansion of the business the company, we will be in the need of additional working capital requirements. The major capital will be invested in the trade receivables, inventories and payment to trade payables and funding day to day operations. The Company will meet the requirement to the extent of ₹[●] Lakhs from the Net Proceeds of the Offer and balance from borrowings at an appropriate time as per the requirement. The stated object has been placed before the Board of Directors of the Company at its meeting held on 30.09.2025

3. Repayment of certain borrowing availed by our Company, in part or full.

As on August 31, 2025, our outstanding fund-based borrowings from the below mentioned loans were amounted to Rs. 2350.87 lakhs. Our Company has entered into various financial arrangements from time to time, with banks, financial institutions and other parties. The loan facilities availed by our Company include borrowing in the form of, inter alia, working capital term loan, MSME LAP loan, and working capital facility in the form of Cash Credit from various lenders. For further details, see “Statement of Financial Indebtedness” on page **Error! Bookmark not defined.** of this Draft Red Herring Prospectus. Our Company proposes to utilize an estimated amount of ₹ 817.99 lakhs from the Net Proceeds towards full or partial repayment or pre-payment of certain borrowings, listed below, availed from the lenders by our Company. Pursuant to the terms of the financing arrangements, prepayment of certain borrowings may attract prepayment charges as prescribed by the respective lender. Such prepayment charges, as applicable, will be funded from the internal accruals of our Company. We believe that such repayment/ pre-payment will help reduce our outstanding indebtedness, debt servicing costs, assist us in maintaining a favourable debt to equity ratio and enable utilization of our internal accruals for further investment in our business growth and expansion. Additionally, we believe that the leverage capacity of our Company will improve our ability to raise further resources in the future to fund our potential business development opportunities and plans to grow and expand our business. The stated object has been placed before the Board of Directors of the Company at its meeting held on 30.09.2025

Public Offer Expenses

The total estimated Offer Expenses are Rs. [●], which is [●] % of the total Offer Size. The details of the Offer Expenses are tabulated below:

Activity	(Rs. in Lakh)*	As a % of Estimates Offer Expenses	As a % of Offer Size
Fees payable to the BRLM (inclusive underwriting commission)	[●]	[●]	[●]
Fees Payable to Registrar to the Offer	[●]	[●]	[●]
Fees Payable for Advertising and Publishing Expenses	[●]	[●]	[●]
Fees Payable to Regulators including Stock Exchange	[●]	[●]	[●]
Payment for Printing & Stationery, Postage, etc.	[●]	[●]	[●]
Fees Payable to Auditor and Legal Advisors	[●]	[●]	[●]
Others (Fees payable for Marketing & distribution expenses, Selling Commission, Brokerage and Processing Fees*)	[●]	[●]	[●]
Total	[●]	[●]	[●]

**Offer expenses will be finalized on determination of offer Price and incorporated at the time of filing of the Prospectus. Offer expenses excluding applicable taxes, where applicable. Offer expenses are estimates and are subject to change.*

OUR MANAGEMENT

Name, Father's Name, Age, Designation, Address, Experience, Occupation, Qualification, Nationality & DIN	Date & Term of Appointment	No. of Equity Shares <i>of face value of ₹10/ each</i> held & % of Shareholding (Pre-Offer)]	Other Directorships
Sanjeev Kanda Father's Name: Late Hem Raj Kanda Age: 55 years Date of Birth: February 27, 1970 Designation: Chairman and Managing Director Address: E092, Sobha International City, Sector-109, Opposite Sobha City, Near Concient Mall, Gurgaon, Haryana-122017 Experience: 30 years Occupation: Business Qualification: Bachler of Arts Nationality: Indian DIN: 01066817	Originally appointed as Managing Director w.e.f. July 21, 1995. Further change in designation as Chairman and Managing Director w.e.f. August 04, 2025 for a period of 5years.	1,41,03, 662 Equity Shares [85.58%]	1. SHR Powers Private Limited
Dievam Singh Kanda Father's Name: Sanjeev Kanda Age: 26 years Date of Birth: April 12, 1999 Designation: Whole Time Director Address: 215, Ambika Vihar, Paschim Vihar, Sunder Vihar, West Delhi, Delhi, 110087 Experience: 3 years Occupation: Business Qualification: Master of Science (Management) Nationality: Indian DIN: 10056197	Originally appointed as Director w.e.f. February 03, 2025. Further change in designation as Whole Time Director w.e.f. August 04, 2025 for a period of 5years.	4,75,000 Equity Shares [2.88%]	Nil
Renu Kanda Father's Name: Sultan Singh Verma Age: 53 years Date of Birth: August 29, 1972 Designation: Non-Executive Director Address: Villa No E-92, Sobha International City, Sobha International, Near Concient Mall, Sector-109, Gurgaon, Haryana-122017 Experience: 13 years Occupation: Business Qualification: Master of Arts (Economics) Nationality: Indian DIN: 05322091	Originally appointed as Non-Executive Director w.e.f. May 01, 2023.	9,50,000 Equity Shares [5.76%]	1. SHR Powers Private Limited
Kamal Dev Arora Father's Name: Jinda Ram Age: 61 Years Date of Birth: November 12, 1964 Designation: Independent Director Address: Flat No. 409, SFS, PKT-10, Sector-11, Rohini, Raja Pur Kalan, Rohini Sector-7, North West Delhi, Delhi-110085 Experience: 40 years	Originally appointed as Non-Executive Independent Director w.e.f. July 29, 2025 for a period of 5 Years. <i>(Not liable to retire</i>	Nil	Nil

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Occupation: Service Qualification: M. A. (Economics), B.Sc. Nationality: Indian DIN: 11119534	<i>by rotation)</i>		
Lokesh Vats Father's Name: Hanom Vats Age: 30 years Date of Birth: April 30, 1995 Designation: Independent Director Address: Ward No. 1, Kheri Road, Gandhi Nagar, RS Shivalik Public School, Ganaur, Sonipat, Haryana-131101 Experience: 4 years Occupation: Business Qualification: CS, B. Com. Nationality: Indian DIN: 11216109	Originally appointed as Non-Executive Independent Director w.e.f. July 29, 2025 for a period of 5 years. <i>(Not liable to retire by rotation)</i>	Nil	Nil

Sr. No.	Name of the KMPs	No. of Shares <i>of face value of ₹10/ each held</i>
1	Sanjeev Kanda	1,41,03,662
2	Dievam Singh Kanda	4,75,000
	Total	1,45,78,662

OUR PROMOTERS & PROMOTER GROUP

Interest of our Promoters:

Interest in promotion and shareholding of Our Company:

Our Promoters are interested in the promotion of our Company and also to the extent of their shareholding and shareholding of their relatives, from time to time, for which they are entitled to receive dividend payable, if any, and other distribution in respect of the Equity Shares held by them and their relatives. As on the date of this Draft Red Herring Prospectus, our Promoters, Sanjeev Kanda, Dievam Singh Kanda & Renu Kanda, collectively holds 1,55,28,662 Equity Shares of face value of ₹10/ each in our Company i.e. 94.22% of the pre-offer paid up Equity Share Capital of our Company. For details regarding the shareholding of our Promoters in our Company, please see “***Capital Structure***” on page **Error! Bookmark not defined.** of this Draft Red Herring Prospectus.

SECTION-VII- LEGAL AND OTHER INFORMATION**OUTSTANDING LITIGATIONS AND MATERIAL DEVELOPMENTS****F. TAX PROCEEDINGS**

Nature of Proceedings	Number of cases	Amount involved (Rs. in lakhs)	Status (Description)
Company			
Income Tax (Outstanding Demand)	02	13.02	1.An Outstanding Demand u/s 221(1) of the Income Tax Act, 1961 for the A.Y. 2018-19 dated February 06, 2020 of Rs. 13,00,390. 2.An assessment order u/s 143(1) of Income Tax Act, 1961 for the A.Y. 2019- 20 dated September 30, 2019 has been issued with demand of Rs. 1,891.
Direct Tax (TDS)	Nil	Nil	Nil
Indirect Tax (GST)	01	0.30	One Show Cause notice GST DRC-01 u/s 74 of HGST/CGST ACT, 2017 for F.Y. 2018-19, dated June 27, 2025 for the outstanding amount of Rs. 28,530 has been received.
Promoters and Directors			
1.Sanjeev Kanda			
Direct Tax (Income Tax)	02	1.56	1. An Assessment Order u/s 143(1) of Income Tax Act, 1961 for the A.Y. 2019- 20 dated March 18, 2021 has been issued with demand of Rs.1,49,290. 2.An Assessment Order u/s 143(1) of Income Tax Act, 1961 for the A.Y. 2022-23 dated February 01, 2023 has been issued with demand of Rs. 6,540.
2.Renu Kanda			
Direct Tax (Income Tax)	Nil	Nil	Nil
3.Dievam Kanda			
Direct Tax (Income Tax)	Nil	Nil	Nil
4. Kamal Dev Arora			
Direct Tax (Income Tax)	<u>Nil</u>	<u>Nil</u>	<u>Nil</u>
5. Lokesh Vats			
Direct Tax (Income Tax)	Nil	Nil	Nil

OTHER REGULATORY AND STATUTORY DISCLOSURES**Authorisation by Promoter Selling Shareholders**

The Promoter Selling Shareholder has authorised and confirmed inclusion of their respective portion of the Offered Shares as part of the Offer for Sale, as set out below:

Sr. No.	Name of the Promoter Selling Shareholder	Authorisation Letter dated	Number of Equity Shares <i>of face value of ₹10/ each</i> held	Maximum number of Offered Shares	Percentage of pre-Offer Equity Share capital (%)
1.	Sanjeev Kanda	September 24, 2025	1,41,03,662	11,00,000	6.67
	Total		1,41,03,662	11,00,000	6.67

In terms of Chapter IX of the SEBI (ICDR) Regulations, 2018, we confirm that:

15. No material clause of the Articles of Association of the Company, having a bearing on the IPO/disclosures, has been left out from disclosure.

We confirm that we comply with all the below requirements / conditions so as to be eligible to be listed on the SME Platform of BSE Limited: -

2. As on the date of this Draft Red Herring Prospectus, the Company has a paid-up share capital of Rs. 1,648.06 lakhs and the post-offer capital will be Rs. 2,089.34 lakhs, which is less than Rs. 2,500 lakhs.
16. The composition of the Board of Directors is in compliance with the requirements of the Companies Act, 2013, both as on the date of in-principle approval and on a continuous basis thereafter.
25. The Director(s) of the Company are not disqualified or debarred by any Regulatory Authority.

MATERIAL CONTRACTS AND DOCUMENTS FOR INSPECTION

Material Documents

14. Certificate on Proposed Capacity by registered Independent Chartered Engineer ('ICE') dated November 03, 2025.

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum of Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Addendum of Draft Red Herring Prospectus are true and correct.

SIGNED BY THE BOARD OF DIRECTORS OF OUR COMPANY:

Name and Designation	Signature
Sanjeev Kanda Chairman & Managing Director DIN: 01066817	Sd/-

Date: December 13, 2025

Place: Haryana

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum of Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Addendum of Draft Red Herring Prospectus are true and correct.

SIGNED BY THE BOARD OF DIRECTORS OF OUR COMPANY:

Name and Designation	Signature
Renu Kanda Non-Executive Director DIN: 05322091	Sd/-

Date: December 13, 2025

Place: Haryana

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum of Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Addendum of Draft Red Herring Prospectus are true and correct.

SIGNED BY THE BOARD OF DIRECTORS OF OUR COMPANY:

Name and Designation	Signature
Dievam Singh Kanda Whole Time Director DIN: 10056197	Sd/-

Date: December 13, 2025

Place: Haryana

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum of Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Addendum of Draft Red Herring Prospectus are true and correct.

SIGNED BY THE BOARD OF DIRECTORS OF OUR COMPANY:

Name and Designation	Signature
Kamal Dev Arora Independent Director DIN:11119534	Sd/-

Date: December 13, 2025

Place: Haryana

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum of Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Addendum of Draft Red Herring Prospectus are true and correct.

SIGNED BY THE BOARD OF DIRECTORS OF OUR COMPANY:

Name and Designation	Signature
Lokesh Vats Independent Director DIN:11216109	Sd/-

Date: December 13, 2025

Place: Haryana

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum of Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Addendum of Draft Red Herring Prospectus are true and correct.

SIGNED BY THE CHIEF FINANCIAL OFFICER OF OUR COMPANY:

Name and Designation	Signature
Arvind Chief Financial Officer	Sd/-

Date: December 13, 2025

Place: Haryana

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum of Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Addendum of Draft Red Herring Prospectus are true and correct.

SIGNED BY THE COMPANY SECRETARY & COMPLIANCE OFFICER OF OUR COMPANY:

Name and Designation	Signature
Mukesh Sharma Company Secretary & Compliance Officer M No. – ACS 67880	Sd/-

Date: December 13, 2025

Place: Haryana

DECLARATION BY PROMOTER SELLING SHAREHOLDER

I, **Sanjeev Kanda** hereby certifies that all statements and undertakings specifically made or confirmed by me in this Addendum of Draft Red Herring Prospectus, about or in relation to myself as a selling shareholder and my portion of the offered shares, are true and correct, I, **Sanjeev Kanda** assume no responsibility for any other statements, disclosures and undertakings made or confirmed by, about or relating to the Company, its business, the other Selling Shareholders or any other person(s) in this Addendum of Draft Red Herring Prospectus.

SIGNED BY THE PROMOTER SELLING SHAREHOLDER OF OUR COMPANY:

Name and Designation	Signature
Sanjeev Kanda Promoter Selling Shareholder	Sd/-

Date: December 13, 2025

Place: Haryana